



BOARD OF DIRECTORS

**Rev. Judith Jahnke\***  
President  
Bethlehem UCC, Ann Arbor

**Mr. James Alspach**  
Vice President  
Salem UCC, Farmington

**Rev. Penny Lowes**  
Secretary  
Congregational Church of  
Birmingham, Bloomfield Hills

**Mr. James Polson**  
Treasurer  
Zion UCC, Mt. Clemens

**Ms. Brenda Brannack**  
First Congregational  
Church UCC, Rochester

**Mr. Joseph Chambers**  
St. Paul UCC, Saline

**Mr. David Felder**  
St. John UCC, Wyandotte

**Mr. Thomas Fogarty**  
Congregational Church of  
Birmingham, Bloomfield Hills

**Rev. William D. Ingraham**  
Church of the Good Shepherd,  
Ann Arbor

**Rev. Matthew Jackson**  
First Congregational Church UCC,  
New Baltimore

**Mrs. Alice Lampkin\***  
Mayflower Congregational UCC,  
Detroit

**Mr. Charles Lentz\***  
Hope UCC of Fraser, Fraser

**Mrs. Marge McKenna**  
Clinton United Church  
of Christ, Clinton

**Dr. Richard Schuster**  
St. Paul UCC, Warren

**Rev. Gregory Smith\***  
Bethlehem UCC, Ann Arbor

**Mrs. Barbara Stephens**  
St. Paul UCC, Warren

**Dr. Kent Ulery**  
Haslett Community  
Church UCC, Haslett

\*Retiring Board Members

2006 ANNUAL REPORT



Dear Friends:

With a faithful heart and focused mind, Evangelical Homes of Michigan steps into the future. Our history of providing quality care to those who need it most guides us in all we do to broaden our reach and strengthen our ministry. Our Board of Directors is charged with inspiring a future filled with opportunities for growth while staying steadfast to our core mission and values. Marked by 127 years of faithful servant leadership, we realize who we are today may not best define who we need to be tomorrow. True leadership is felt when an organization combines inspiration and creativity with future growth and innovation.

For this reason, our Board and management staff spent countless hours reviewing research data, engaging experts, collaborating with our newly formed Community Advisory Boards and dialoguing with our residents and their families. This allowed us to engage the hundreds of individuals we touch daily in active communication about the future and the types of programs and services that will be important in the next decade.

Based on this communication, the Board of Directors defined several Mission Driven Marks of Distinction which will drive our work in the coming years.

Broadening our Community Outreach Services by expanding our programs to those who choose to remain in their own homes.

Ongoing Program Diversification and Product Specialization within our communities; creating more opportunities for active older adults and their family members to participate in our Passport to Living Wellness Program, hospice care program and our post acute rehabilitation services.

Creating a New Living Center for individuals suffering from memory loss in a progressive environment that accommodates overnight stays for family members and friends.

Integrating Technology into the fabric of Evangelical Homes of Michigan to create avenues for residents, employees and family members to experience improved communications and enhanced learning opportunities.

Engaging Evangelical Homes of Michigan's leadership in continued conversations with our stakeholders about their needs, desires and dreams for the future and sharing openly our ongoing need for financial support for our ministry.

Dear friends, these distinctions will not only shape the breadth of services our organization offers in the future but will lift the spirits of those we serve in Christ's name. "Do not conform yourself...but be transformed by the renewal of your minds so that you can judge what God's will is-what is good, pleasing and perfect." (Romans 12:2)

Let us continue to celebrate our ability to create lasting communities that transform and change lives for all.

Sincerely,

Reverend Judith Jahnke  
President of the Board

Ms. Denise Rabidoux  
Chief Executive Officer

# Evangelical Homes of Michigan:

Evangelical Homes of Michigan is proud to support the communities we serve as an employer, a business partner, an educator, a volunteer base and a provider of housing and health care services to older adults. The following summarizes the value of the many contributions EHM has made to southeast Michigan in the last year.

- ✦ Served more than 1,360 individuals and their families by providing more than 204,000 days of care.
- ✦ Provided more than 102,000 therapy treatments to more than 900 seniors.
- ✦ Provided more than \$1,200,000 benevolent care and charitable services to residents.
- ✦ Prepared more than 15,440 home-delivered meals.
- ✦ Residents received more than 11,058 hours of loving attention from volunteers.
- ✦ Employed more than 900 individuals paying more than \$27.3 million in wages and benefits, including contributing \$1,357,000 in health insurance premiums and an additional \$453,000 in retirement benefits.
- ✦ Provided a training site for 302 certified nursing assistants, student nurses, social workers and registered dietician interns. Provided in excess of \$24,300 in tuition assistance and education to staff.
- ✦ Invested more than \$1.5 million to improve facilities.
- ✦ Contributed more than \$66,150 of financial support, material support and servant leadership to charities and community, church-related, and elder care organizations including, among others, the following organizations:

Aid in Milan (home-delivered meals)  
 Alzheimer's Association  
 American Association of Homes  
 & Services for the Aging  
 American Cancer Society  
 American Red Cross  
 Aplastic Anemia Association  
 Blue Water Folk Society  
 Cystic Fibrosis Foundation  
 Habitat for Humanity  
 Hospice of Michigan  
 Housing Bureau for Seniors  
 Hurricane Katrina Relief  
 Leader Dogs for the Blind  
 Macomb Food Program  
 Michigan Association of Homes  
 & Services for the Aging  
 Michigan Chapter of the American College  
 of Health Care Administrators  
 National Association of Social Workers  
 Port Huron Chamber of Commerce  
 Port Huron Hospital Foundation  
 Saint Joseph Mercy Saline Hospital  
 Auxiliary  
 Saline Area Chamber of Commerce  
 Saline Senior Center Congregate  
 Meals Program  
 Saline Senior Center (home-delivered meals)  
 Saline Social Services

Salvation Army  
 Sanilac County Historical Society  
 Sanilac County Senior Fair  
 Senior Advocates of Washtenaw  
 St. Clair County Community Services  
 St. Clair County Emergency Management  
 Special Needs Population  
 St. Clair County Healthy Communities  
 Coalition & Move More Task Group  
 St. Clair County Humane Society  
 St. Clair County Library  
 St. Clair County Senior Outreach Services  
 Sterling Heights Area Chamber of Commerce  
 UCC Council for Health & Human  
 Service Ministries  
 United Way of St. Clair County  
 Visiting Nurse Association and Blue  
 Water Hospice  
 Washtenaw County Assisted Living  
 Advisory Committee  
 Washtenaw County Blueprint for Aging



## FULFILLING OUR MISSION

### Investing in the Communities We Serve

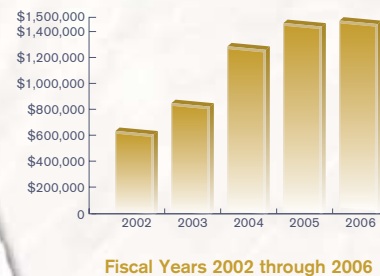
#### Charitable Care

Evangelical Homes of Michigan provides charitable care to residents who are unable to pay the full cost of the care they receive. Below you will find a bar graph showing **EHM provided more than \$4.1 million of charitable care** during the previous five years.



#### Capital Improvement Spending

Evangelical Homes of Michigan is committed to providing comfortable, attractive, well-maintained facilities. Keeping important operating systems in repair, redecorating and purchasing state-of-the-art equipment represents a substantial investment of funds in the communities we serve. Below you will find a bar graph detailing capital expenditures for the last five years. **EHM invested more than \$5.8 million in improvements** during that time.



Evangelical Homes of Michigan  
 18000 Coyle Avenue  
 Detroit, Michigan 48235-2825  
 313-836-5306  
[www.evangelicalhomes.org](http://www.evangelicalhomes.org)